

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment  
**Date:** Friday, March 24, 2017 11:16:34 AM

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Thank you (b) (6) yes, that is the one, next Friday.

(b) (6) this is the meeting that (b) (6) wants to talk about how we are going to use our 40 positions – we will have something for you to review in advance of that meeting. ORS will be there as well.

(b) (7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
(b) (6)

---

**From:** (b) (6)  
**Sent:** Friday, March 24, 2017 11:15 AM  
**To:** (b)(6) (b)(7)(c)  
(b)(6) (b)(7)(c)  
**Cc:** (b)(6) (b)(7)(c)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

Friday March 31 there is a 'BPAM Monthly Staffing Update w/ OR&S' from 10:00-11:00. Is that what you are looking for?

(b) (6)

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**From:** (b) (6)  
**Sent:** Thursday, March 23, 2017 4:42 PM  
**To:** (b)(6) (b)(7)(c)  
**Cc:** (b)(6) (b)(7)(c)  
(b)(6) (b)(7)(c)  
**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

(b) (6) Let's discuss.

(b) (6) Do you know when this is?

(b) (6)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
(b) (6)

---

**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 3:47 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

We'll make this a discussion topic at the next monthly BPAM/OR&S meeting.

(b) (6)

Director, Facilities Management & Engineering  
Office of Facilities and Asset Management

(b)(6) (b)(7)(c)

---

**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 3:45 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

(b) (6) Looping you in on the hi-level hiring plan for WALL staff following the ACMR today...for FY18 10 people per quarter for each qtr....BPAM can work the details.

(b) (6)

CBP-ES OFAM/Business Operations

(b) (6)

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**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 8:01 AM

**To:** (b) (6)

**Cc:** (b) (6)

(b) (6)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

Hi (b) (6)

As we interpret the task, since we plan to obligate all of the funds for TI, Wall and Sustainment by the end of FY2017, we only had to respond for our planned spend for the FTE for the Wall personnel for Q1

In Q1 we plan to have 10 of the 40 on-board which will equate to \$300,000.

Please give me a call if there is something else you need!

Thanks,

(b) (6)

(b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 6:00 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

OCC TASKING

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** BUDGET TASKERS (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

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**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

All—

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Specifically, the Hill wants us to detail what exactly your offices can execute, by initiative, in FY 2017 and the 1<sup>st</sup> quarter of FY 2018. Please provide your planned spend for FY 2017 and the first quarter FY 2018 planned spend to me **NLT 9 AM**. My apologies for the short timeframe, but we have no flexibility on this request from the HAC and SAC.

Let me know if you have any questions.

Thank you,

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:43 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** (b) (6)

(b)(6) (b)(7)(c)

**Subject:** HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

Good afternoon CBP,

We have a follow up request from HAC/SAC. Can you please provide a breakout of FY18 by what executes in the first quarter for CBP?

Respectfully,

(b) (6)

Budget Division

Office of the Chief Financial Officer

Department of Homeland Security (DHS)

(b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:38 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** FW: Breakout by PPA for FY17 Budget Amendment

See question below. Please reach out to CBP and find out which FY18 funds executes in the first quarter for CBP.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

(b) (6)

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**From:** (b) (6)  
**Sent:** Wednesday, March 22, 2017 4:24:37 PM  
**To:** (b) (6) (Appropriations); (b) (6) @appro.senate.gov;  
(b) (6)  
**Cc:** (b) (6) (Appropriations) (b) (6) @appro.senate.gov (b) (6) @appro.senate.gov;  
(b) (6) @appro.senate.gov  
**Subject:** RE: Breakout by PPA for FY17 Budget Amendment

(b) (6) can you further breakout 18 by what executes in the first quarter for CBP?  
(b) (6)

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**To:** (b) (6) (Appropriations) (b) (6) @appro.senate.gov>;  
(b) (6) @appro.senate.gov (b) (6) @mail.house.gov>; (b) (6)  
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**Cc:** (b) (6) (Appropriations) (b) (6) @appro.senate.gov (b) (6) @appro.senate.gov>;  
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(b) (6) @mail.house.gov>; (b) (6) @appro.senate.gov  
**Subject:** Breakout by PPA for FY17 Budget Amendment  
**Importance:** High

Please find attached the Breakout by PPA for FY 2017 Budget Amendment.

Thanks

(b) (6)  
Assistant Director, DHS Budget Division  
(b) (6)

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**From:** (b) (6)  
**To:** (b) (6)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment  
**Date:** Thursday, March 23, 2017 7:25:46 AM

---

(b) (6)

As we discussed we'll assume 10 FTE hire in Q1. We'll work what that equates to in \$s and submit back up to Budget...

Thanks,

(b) (6)

(b) (6)

---

**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 7:16 AM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

OF Budget wanted something by 9am today....ugh. Can you give is a hi-level milestones by then and fill in by EOD. What works....

We'll see if there is more time...

(b) (6)

CBP-ES OFAM/Business Operations

(b) (6)

---

**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 7:13 AM

**To:** (b) (6)

(b) (6)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

I don't think we have developed a plan but we could put something together by EOD if need ?

(b) (6)

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**From:** (b) (6)

**Sent:** Thursday, March 23, 2017 7:10 AM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

(b) (6) Does BPAM have an FY17 strategy/plan for hiring Wall staff....at a high level. We submitted for facilities. Thx

(b) (6)

CBP-ES OFAM/Business Operations

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 7:28 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

If we don't start the hiring process until FY18, then I doubt we'll be able to expend any of the salary funding for these staff during the first quarter as we probably won't have the people on board until sometime in Q2, so when do we expect to start the hiring process? If there is an expectation to have people on board during Q1, then we'll need to know the grades/steps and how many (assuming not all) will be on-board and when (what month) during Q1.

(b) (6)

OFAM Budget Officer

Bus. Ops. Div. – Fin. Mgmt. Branch

(b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 6:15 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** (b)(6) (b)(7)(c)

**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

All,

According to our initial plans the only thing that we don't plan on obligating in FY17 and therefore would need to respond to is the \$4.8M for hiring of the Wall FTE. Is everyone in agreement?

If that is the case, (b) (6) you are probably in the best position to answer that with (b) (6)

People will come in FY18...

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 9:59:34 PM

**To:** (b) (6)  
(b) (6)

**Cc:** BUDGET TASKERS; (b) (6), (b) (7)(C)

(b) (6)

**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

All—

Please see the below request from HAC/SAC to provide a breakout of what Budget Amendment funding you anticipate executing in the first quarter of FY 2018. Some of you may already be working on this, as this was discussed during today's Hill briefings on the FY 2017 Budget Amendment. For your reference, I've attached an excel file that shows the anticipated FY 2017/2018 spend that has already been provided to the Hill.

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Let me know if you have any questions.

Thank you,

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:43 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** (b) (6)

(b)(6) (b)(7)(c)

**Subject:** HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

Good afternoon CBP,



We have a follow up request from HAC/SAC. Can you please provide a breakout of FY18 by what executes in the first quarter for CBP?

Respectfully,

(b) (6)

Budget Division  
Office of the Chief Financial Officer  
Department of Homeland Security (DHS)

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:38 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** FW: Breakout by PPA for FY17 Budget Amendment

See question below. Please reach out to CBP and find out which FY18 funds executes in the first quarter for CBP.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:24:37 PM

**To:** (b) (6); (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);

**Cc:** (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);

**Subject:** RE: Breakout by PPA for FY17 Budget Amendment

(b) (6) can you further breakout 18 by what executes in the first quarter for CBP?

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**To:** (b) (6) (Appropriations) (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6)  
(b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov)>  
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(b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov)  
**Subject:** Breakout by PPA for FY17 Budget Amendment  
**Importance:** High

Please find attached the Breakout by PPA for FY 2017 Budget Amendment.

Thanks

(b) (6)  
Assistant Director, DHS Budget Division  
(b) (6)

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**From:** (b) (6)  
**To:** (b) (6)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment  
**Date:** Thursday, March 23, 2017 7:32:54 AM

---

Perfect! Thanks....

(b) (6)  
CBP-ES OFAM/Business Operations  
(b) (6)

---

**From:** (b) (6)  
**Sent:** Thursday, March 23, 2017 7:26 AM  
**To:** (b) (6)  
(b) (6)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

Just talked to (b) (6) our hiring plan will have 10 new hires EOD by first quarter fy 18 and 10 every quarter thereafter. The actual EODs will be based on BI and funding -loren

(b) (6)

---

**From:** (b) (6)  
**Sent:** Thursday, March 23, 2017 7:16 AM  
**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

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We'll see if there is more time...

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CBP-ES OFAM/Business Operations  
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CBP-ES OFAM/Business Operations

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**To:** (b) (6)

**Cc:** (b) (6)

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OFAM Budget Officer

Bus. Ops. Div. – Fin. Mgmt. Branch

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 6:15 PM

**To:** (b)(6) (b)(7)(c)

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**Cc:** (b)(6) (b)(7)(c)

**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

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If that is the case, (b) (6) you are probably in the best position to answer that with (b) (6). People will come in FY18...

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**From:** (b) (6)  
**Sent:** Wednesday, March 22, 2017 9:59:34 PM  
**To:** (b) (6)  
**OCC TASKING:** (b) (6)  
**Cc:** BUDGET TASKERS; (b) (6), (b) (7)(C)  
**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

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**Sent:** Wednesday, March 22, 2017 4:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

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(b) (6)

Budget Division  
Office of the Chief Financial Officer  
Department of Homeland Security (DHS)

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**From:** (b) (6)

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**Subject:** FW: Breakout by PPA for FY17 Budget Amendment

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Assistant Director, DHS Budget Division

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**Subject:** Breakout by PPA for FY17 Budget Amendment

**Importance:** High

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Assistant Director, DHS Budget Division

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**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment  
**Date:** Wednesday, March 22, 2017 6:15:28 PM  
**Attachments:** [DHS CBP JustificationAmendment.xlsx 3.21.17\\_titlecomparison\\_AP \(002\).xlsx](#)  
**Importance:** High

---

All,

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Department of Homeland Security (DHS)  
(b) (6)

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**Sent:** Wednesday, March 22, 2017 4:38 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** FW: Breakout by PPA for FY17 Budget Amendment

See question below. Please reach out to CBP and find out which FY18 funds executes in the first quarter for CBP.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

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---

**From:** (b) (6)  
**Sent:** Wednesday, March 22, 2017 4:24:37 PM  
**To:** (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6)  
**Cc:** (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov)  
**Subject:** RE: Breakout by PPA for FY17 Budget Amendment

(b) (6) can you further breakout 18 by what executes in the first quarter for CBP?

(b) (6)

---

**From:** (b) (6)  
**Sent:** Wednesday, March 22, 2017 9:26 AM  
**To:** (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6)  
(b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov)>  
**Cc:** (b) (6) (Appropriations); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [rd@mail.house.gov](mailto:(b) (6)rd@mail.house.gov); (b) (6)  
(b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov)  
**Subject:** Breakout by PPA for FY17 Budget Amendment  
**Importance:** High

Please find attached the Breakout by PPA for FY 2017 Budget Amendment.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

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| Budget Amendment PPA OCC Master OS  |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|---|----------------------------|---|---|-------------------|-----|--------|-------------------|-----|--------|-------------------|-----|--------|
| Chart: Budget Amendment Line Item:  | PPA                        | Budget Amendment Line Item:                     | Organization name: US Customs and Border Protection | FY 2017 Planned   |     |        | FY 2018 Planned   |     |        | Total Planned     |     |        |
|   |                            |   |   | Amendment Request |     |        | Amendment Request |     |        | Amendment Request |     |        |
|   |                            |   |   | Pos.              | FTE | Amount | Pos.              | FTE | Amount | Pos.              | FTE | Amount |
| OIT equipment   | Mission Support            | Immediate Border Wall Technologies              | Enterprise Services                                 | (b) (5)           |     |        |                   |     |        |                   |     |        |
| Immediate Wall Construction and Plan (OFAM Staff to Support New Requirements) | Mission Support            | Office of Facilities and Asset Management Staff | Enterprise Services                                 |                   |     |        |                   |     |        |                   |     |        |
| Attorneys for Wall  | Mission Support            | Office of Chief Counsel Staff                   | Executive Leadership and Oversight                  |                   |     |        |                   |     |        |                   |     |        |
| NON-RESPONSIVE  |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
| Tactical Infrastructure   | Border Security Operations | Tactical Infrastructure Investment              | USBP-Assets and Support                             | (b) (5)           |     |        |                   |     |        |                   |     |        |
| NON-RESPONSIVE  |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |
|   |                            |   |   |                   |     |        |                   |     |        |                   |     |        |

| Budget Amendment PPA OCC Master PCI  |   |   |   |                   |     |        |                   |     |        |                   |     |        |
|--|---|---|---|-------------------|-----|--------|-------------------|-----|--------|-------------------|-----|--------|
| Chart: Budget Amendment Line Item:   | PPA                                       | Budget Amendment Line Item:               | Organization name: US Customs and Border Protection | FY 2017 Planned   |     |        | FY 2018 Planned   |     |        | Total Planned     |     |        |
|  |   |   |   | Amendment Request |     |        | Amendment Request |     |        | Amendment Request |     |        |
|  |   |   |   | Pos.              | FTE | Amount | Pos.              | FTE | Amount | Pos.              | FTE | Amount |
| EO Requirement: Immediate Wall Construction and Plan (Construction of Wall on SWB) | Border Security Assets and Infrastructure | Immediate Border Wall Construction & Plan | Border Security Assets and Infrastructure           | (b) (5)           |     |        |                   |     |        |                   |     |        |
| Tactical Infrastructure  | Border Security Assets and Infrastructure | Tactical Infrastructure                   | Border Security Assets and Infrastructure           |                   |     |        |                   |     |        |                   |     |        |
| Southwest Border Technology  | Border Security Assets and Infrastructure | Border Technology                         | Border Security Assets and Infrastructure           |                   |     |        |                   |     |        |                   |     |        |
| Total Procurement, Construction, & Improvement                                     |   |   |   |                   |     |        |                   |     |        |                   |     |        |

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment  
**Date:** Thursday, March 23, 2017 8:17:14 AM

---

Thank you!

---

**From:** (b) (6)  
**Sent:** Thursday, March 23, 2017 8:01 AM

**To:** (b)(6) (b)(7)(c)

**Cc:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** RE: HAC/SAC Request FY18 First Quarter in Budget Amendment

Hi (b) (6)

As we interpret the task, since we plan to obligate all of the funds for TI, Wall and Sustainment by the end of FY2017, we only had to respond for our planned spend for the FTE for the Wall personnel for Q1

In Q1 we plan to have 10 of the 40 on-board which will equate to \$300,000.

Please give me a call if there is something else you need!

Thanks,

(b) (6)

(b) (6)

---

**From:** (b) (6)  
**Sent:** Wednesday, March 22, 2017 6:00 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

OCC TASKING

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** BUDGET TASKERS (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Subject:** FW: HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

All—

Please see the below request from HAC/SAC to provide a breakout of what Budget Amendment funding you anticipate executing in the first quarter of FY 2018. Some of you may already be working on this, as this was discussed during today's Hill briefings on the FY 2017 Budget Amendment. For your reference, I've attached an excel file that shows the anticipated FY 2017/2018 spend that has already been provided to the Hill.

Specifically, the Hill wants us to detail what exactly your offices can execute, by initiative, in FY 2017 and the 1<sup>st</sup> quarter of FY 2018. Please provide your planned spend for FY 2017 and the first quarter FY 2018 planned spend to me **NLT 9 AM**. My apologies for the short timeframe, but we have no flexibility on this request from the HAC and SAC.

Let me know if you have any questions.

Thank you,

(b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:43 PM

**To:** (b)(6) (b)(7)(c)

(b)(6) (b)(7)(c)

**Cc:** (b) (6)

(b)(6) (b)(7)(c)

**Subject:** HAC/SAC Request FY18 First Quarter in Budget Amendment

**Importance:** High

Good afternoon CBP,

We have a follow up request from HAC/SAC. Can you please provide a breakout of FY18 by what executes in the first quarter for CBP?

Respectfully,

(b) (6)

Budget Division  
Office of the Chief Financial Officer  
Department of Homeland Security (DHS)

(b) (6)

---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:38 PM

**To:** (b) (6)

**Cc:** (b) (6)

**Subject:** FW: Breakout by PPA for FY17 Budget Amendment

See question below. Please reach out to CBP and find out which FY18 funds executes in the first quarter for CBP.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

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---

**From:** (b) (6)

**Sent:** Wednesday, March 22, 2017 4:24:37 PM

**To:** (b) (6) (b) (6) (Appropriations); (b) (6) @appro.senate.gov;

(b) (6)

**Cc:** (b) (6) (Appropriations); (b) (6) @appro.senate.gov; (b) (6) @appro.senate.gov;

(b) (6) @appro.senate.gov

**Subject:** RE: Breakout by PPA for FY17 Budget Amendment

(b) (6) can you further breakout 18 by what executes in the first quarter for CBP?

(b) (6)

---

**From:** (b) (7)(C)

**Sent:** Wednesday, March 22, 2017 9:26 AM

**To:** (b) (6) Appropriations; (b) (6) @appro.senate.gov;

(b) (6) @appro.senate.gov; (b) (6) @mail.house.gov; (b) (6)

@mail.house.gov>

**Cc:** (b) (6) (Appropriations) (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov);  
(b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov); (b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6) [@mail.house.gov](mailto:(b) (6)@mail.house.gov); (b) (6) [@appro.senate.gov](mailto:(b) (6)@appro.senate.gov)

**Subject:** Breakout by PPA for FY17 Budget Amendment

**Importance:** High

Please find attached the Breakout by PPA for FY 2017 Budget Amendment.

Thanks

(b) (6)

Assistant Director, DHS Budget Division

(b) (6)

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**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002  
**Date:** Wednesday, January 04, 2017 11:12:44 PM

---

Sir, Does USBP have a description of current state of the next (b) (7)(E) of fence replacement in (b) (7)(E)?

---

**From:** (b) (6)  
**Sent:** Wednesday, January 04, 2017 11:11 PM  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Hi (b) (6) –

Happy New Year! Thank you for the follow-up. Below are some bullets that summarize why the estimate was more than the actual contract award. The average fence replacement construction project costs have historically been around (b) (5) per mile, which is why the estimate was (b) (5).

The (much) lower contract award cost is a result of the following:

- Government Furnished Material (GFM) – After project planning efforts (and the (b) (5) cost estimate), CBP identified bollard supplies and welded “odd” sized bollards into usable sizes and provided them to the contractor as GFM. Approximately (b) (7)(E) miles of GFM bollards were provided to the contract, which reduced costs by approximately (b) (5).
- This project was awarded through the USACE’s Horizontal Construction Multiple Award Task Order Contract vehicle, resulting in five firms pricing their bids very aggressively.
- The contractor awarded the work, Granite Construction, is very experienced in border fence construction and has developed a number of innovative approaches to improve fence construction efficiency and ultimately, lowered costs to the government while maintaining very high work quality.

With regard to the additional (b) (7)(E) of fence replacement in the (b) (7)(E) BPS AOR, if we estimate based on the average cost to construct fence replacement projects per mile (b) (5), then it would total approximately (b) (5). I am not sure how far this project is in the planning process. We will confirm and let you know ASAP if there are additional details to share.

Please let me know if you need additional information or if we need to discuss further.

Thanks,



(b) (6)

---

**From:** (b) (6) .

**Sent:** Wednesday, January 04, 2017 7:59 AM

**To:** (b) (6) >

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

**Importance:** High

Good Morning (b) (6)

Happy New Year! I hope you had a chance to take some well-deserved time off during the holidays.

SAC/HS staff has reached out again regarding this contract notification. As we had discussed before the holiday, do we have the explanation as to what variables may have contributed to the change in the original cost estimate for the (b) (7)(E) of fence (b) (5) and the cost associated with this contract (\$30.9 million)? Staff will understand that cost estimates frequently change but will be looking to understand the factors that resulted in the (b) (5) difference between the estimate and the contract award.

Additionally, if we identify the (b) (7)(E) of fence in the (b) (7)(E) AOR as the project that will receive the remaining funds not spent on the (b) (7)(E) project, we will need to provide the staff with some additional information on that project, including the current state of that fence or a cost estimate on that total project. Is that information that we have available? Would the project cost be the full \$(b) (5) ?

Thank you again for your assistance,

(b) (6)

(b) (6)

Office of Congressional Affairs

U.S. Customs and Border Protection

(b) (6)

---

**From:** (b) (6)

**Sent:** Monday, December 12, 2016 3:11 PM

**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Hi (b) (6)

USBP shared that they would continue with the next (b) (7)(E) in (b) (7)(E) AoR (at the end of the current project). I'm not sure how far along this is in the planning process, but this requirement is how USBP would like the remaining out of the (b) (5) to be used.

Thanks,

(b) (6)

---

**From:** (b) (6)

**Sent:** Monday, December 12, 2016 11:01 AM

**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Good Morning (b) (6),

I just wanted to follow up to see if you had a chance to pull the information regarding the (b) (7)(E) fence replacement contract. Understanding it is likely that there will be a lot of focus on TI and fence replacement in the new year, it would be great if we could close this out with staff this week, if possible.

Staff was looking to understand how the (b) (5) remaining out of the (b) (5) total appropriated for the (b) (7)(E) fence replacement in FY2016 would be used. Please let me know if you have any questions or would like to discuss further.

Thanks again,

(b) (6)

(b) (6)

Office of Congressional Affairs

U.S. Customs and Border Protection

(b) (6)

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**From:** (b) (6)

**Sent:** Thursday, December 1, 2016 10:08 AM

**To:** (b) (6)

(b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Good Morning (b) (6)

Thanks again for your help on this one. Below is the note from staff asking what the remaining funds (out of the \$44.7 million) provided for the Naco fence replacement would be used for, as well as the contract notification and the response the Office of Acquisition provided regarding the cost per mile for the fence.

As I mentioned, in the briefing materials from the TI briefing in September (attached) it was also mentioned that the approximately (b) (5) would also be used for drainage features in (b) (7)(E) which may not have been included in this contract.

Please let me know if you have any questions.

Thanks again,

(b) (6)

(b) (6)

Office of Congressional Affairs  
U.S. Customs and Border Protection

(b) (6)

---

**From:** (b) (6) (Appropriations) [mailto:(b) (6) @appro.senate.gov]

**Sent:** Monday, November 21, 2016 1:58 PM

**To:** (b) (6)

**Cc:** (b) (6) (Appropriations) (b) (6) @appro.senate.gov; (b) (6)

**Subject:** RE: DHS Contract Notification W9126G-17-D-0002

(b) (6), (b) (7)(C)

We provided \$44.7M for Naco in 2016, based on the item below in the CJ, while the CN shows a much smaller total much closer to (b) (5). I recognize that the request may not have accounted for the reuse of bollards. How will the remaining funds be spent?

Thanks,

(b) (6)

Info from CJ:

CBP requests an increase of \$44.700 million in funds for BSFIT O&M in FY 2016 to complete the Naco Primary Fence Replacement Project. This project is high priority fence project for the USBP along the Southwest border and involves the removal and replacement of an estimated 7.5 miles of existing primary pedestrian fence in Zon (b) (7)(E)

---

**From:** (b) (6) [mailto:(b) (6)]

**Sent:** Thursday, November 17, 2016 6:12 PM

**To:** (b) (6) (Appropriations)

**Cc:** (b) (6) (Appropriations); (b) (6)

**Subject:** RE: DHS Contract Notification W9126G-17-D-0002

Good Evening,

Below please find a response to your questions regarding contract number W9126G-17-D-0002.

**Question: What section of fencing is being replaced through this contract?**

RESPONSE: (b) (7)(E) of Primary Pedestrian Fence (b) (7)(E) and (b) (7)(E) of Primary Pedestrian Fence (b) (7)(E) of fence replacement in total.

**Question: Is it safe to take the total contract amount [\$30,970,970.00] and divide it by the number of miles of fence below (b) (7)(E) of primary fence] to get an estimated cost of about \$(b) (5) for this project?**

RESPONSE: No. The total contract amount includes construction/replacement of the fence and design costs. The challenge in using this project for estimation purposes is that of the (b) (7)(E) of fence replacement, we are providing approximately (b) (7)(E) of Government Furnished Equipment of bollards from the CBP storage yard at (b) (7)(E). So approximately 2/3 of the bollards required are provided by the Government (the Contractor still has to ship them). The bollards are the main component but (b) (7)(E) are also required. Additionally, this particular project is Design-Build, meaning some additional Design costs are included in the total contract price. Typically, we award the project as 100% Designed and the Construction Award is separate and contains only Construction Costs.

Please let us know if you have any additional questions.

Thank you,  
(b) (6)

(b) (6)  
Office of Congressional Affairs  
U.S. Customs and Border Protection  
(b) (6)

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**From:** (b) (6) (Appropriations) [[mailto:\(b\) \(6\) @appro.senate.gov](mailto:(b) (6) @appro.senate.gov)]

**Sent:** Sunday, November 13, 2016 4:44 PM

**To:** (b) (6)

**Cc:** (b) (6) (Appropriations)

**Subject:** FW: DHS Contract Notification W9126G-17-D-0002

Good day,

I hope you're having a pleasant day. This isn't pressing, but what section of fencing is being replaced via the contract noted below? Is it safe to take the total contract amount and divide it by the number of miles of fence below to get about (b) (5) per mile for this project? Please let me know.

Thanks,

(b) (6)

---

**From:** (b) (6) [mailto:\(b\) \(6\)@](mailto:(b) (6)@)  
**Sent:** Thursday, November 10, 2016 7:11 PM  
**Subject:** DHS Contract Notification W9126G-17-D-0002

Contract Notification from the Department of Homeland Security

Earliest Award (not before close of business): 11/16/2016

Component: **CBP**

Contract Type: Fixed Price

Contract Number: W9126G-17-D-0002

Task Order Number: 0001

Contractor Name: Granite Construction Company

City: Watsonville

State: **California**

Amount Obligated: **\$30,095,148.00**

Total Potential Value: \$30,970,970.00

Fiscal Year/Account: 2016

70 X 0530 - Operations and Support; Specific TAS for this project is 70 X 0533, which is not an option in the drop down. 70 X 0530 was the closest TAS available in the drop down.

Summary: The USACE is awarding this contract on behalf of CBP. Contractor is required to provide all materials, labor, and equipment necessary for design completion, removal and replacement of approximately (b) (7)(E) of primary fence, as well as roadway and drainage improvements, according to the criteria set forth in the contract's drawings and specifications.

Notes:

The information contained herein is restricted from further disclosure by 41 U.S.C. Chapter 21, Restrictions on Obtaining and Disclosing Certain Information. The information is considered source selection information or contractor bid and proposal information. Accordingly, the information is not to be divulged except as permitted by law or as authorized by the Contracting Officer for the procurement.

~#CN2016#~

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002  
**Date:** Tuesday, January 10, 2017 2:07:34 PM  
**Importance:** High

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Good Afternoon (b) (6)

I just wanted to follow up to see if we had confirmation on where in the planning process the (b) (7)(E) BPS AOR fence replacement project was? Before we can update staff to let them know the remaining (b) (7)(E) funds will be spent on that project, we will need to provide some information on timing for that project or even a description of the current status of the fence since the staff is not familiar with that project.

Thank you,  
(b) (6)

(b) (6)  
Office of Congressional Affairs  
U.S. Customs and Border Protection  
(b) (6)

---

**From:** (b) (6)  
**Sent:** Thursday, January 5, 2017 11:33 AM  
**To:** (b) (6)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Hi (b) (6)

Thank you for sending the bullets on why the estimate was more than the actual contract award. That information will be helpful context for the staff to have. The staff have asked what the remaining funds would be spent on so we will stand by for confirmation on the cost for the (b) (7)(E) of fence replacement in the (b) (7)(E) BPS AOR and any additional information on the project that we can provide.

Separately, as a get back from the Tactical Infrastructure brief in September we also had promised the staff the list of USBP's prioritized requirements list related to legacy fence replacement projects. I understand that is still in clearance and we have explained to the staff that the list itself has been wrapped into a larger operations prioritization review being conducted by B1.

(b) (6) once that priorities list has been cleared, will the (b) (7)(E) of fence replacement in the (b) (7)(E) BPS AOR be near the top of that list? If so, would it be accurate to characterize that project as one USBP's top prioritized fence replacement projects that could be completed with the (b) (5) in available funds?

Thank you,

(b) (6)

(b) (6)

Office of Congressional Affairs  
U.S. Customs and Border Protection

(b) (6)

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From: (b) (6)

Sent: Wednesday, January 4, 2017 11:11 PM

To: (b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Hi (b) (6) –

Happy New Year! Thank you for the follow-up. Below are some bullets that summarize why the estimate was more than the actual contract award. The average fence replacement construction project costs have historically been around (b) (5) which is why the estimate was (b) (5).

The (much) lower contract award cost is a result of the following:

- Government Furnished Material (GFM) – After project planning efforts (and the (b) (5) (b) (5) cost estimate), CBP identified bollard supplies and welded “odd” sized bollards into usable sizes and provided them to the contractor as GFM. Approximately (b) (7)(E) of GFM bollards were provided to the contract, which reduced costs by approximately (b) (5).
- This project was awarded through the USACE's Horizontal Construction Multiple Award Task Order Contract vehicle, resulting in five firms pricing their bids very aggressively.
- The contractor awarded the work, Granite Construction, is very experienced in border fence construction and has developed a number of innovative approaches to improve fence construction efficiency and ultimately, lowered costs to the government while maintaining very high work quality.

With regard to the additional (b) (7)(E) of fence replacement in the (b) (7)(E) BPS AOR, if we estimate based on the average cost to construct fence replacement projects per mile (b) (5), then it would total approximately (b) (5). I am not sure how far this project is in the planning process. We will confirm and let you know ASAP if there are additional details to share.

Please let me know if you need additional information or if we need to discuss further.

Thanks,

(b) (6)

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**From:** (b) (6)

**Sent:** Wednesday, January 04, 2017 7:59 AM

**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

**Importance:** High

Good Morning (b) (6)

Happy New Year! I hope you had a chance to take some well-deserved time off during the holidays.

SAC/HS staff has reached out again regarding this contract notification. As we had discussed before the holiday, do we have the explanation as to what variables may have contributed to the change in the original cost estimate for the (b) (7)(E) of fence (b) (5) ) and the cost associated with this contract (\$30.9 million)? Staff will understand that cost estimates frequently change but will be looking to understand the factors that resulted in the (b) (5) difference between the estimate and the contract award.

Additionally, if we identify the (b) (7)(E) of fence in the (b) (7)(E) AOR as the project that will receive the remaining funds not spent on the (b) (7)(E) project, we will need to provide the staff with some additional information on that project, including the current state of that fence or a cost estimate on that total project. Is that information that we have available? Would the project cost be the full (b) (5) ?

Thank you again for your assistance,

(b) (6)

(b) (6)

Office of Congressional Affairs

U.S. Customs and Border Protection

(b) (6)

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**From:** (b) (6)

**Sent:** Monday, December 12, 2016 3:11 PM



**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Hi (b) (6)

USBP shared that they would continue with the next (b) (7)(E) in (b) (7)(E) AoR (at the end of the current project). I'm not sure how far along this is in the planning process, but this requirement is how USBP would like the remaining out of the (b) (5) to be used.

Thanks,

(b) (6)

---

**From:** (b) (6)

**Sent:** Monday, December 12, 2016 11:01 AM

**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Good Morning (b) (6)

I just wanted to follow up to see if you had a chance to pull the information regarding the (b) (7)(E) fence replacement contract. Understanding it is likely that there will be a lot of focus on TI and fence replacement in the new year, it would be great if we could close this out with staff this week, if possible.

Staff was looking to understand how the (b) (5) remaining out of the (b) (5) total appropriated for the (b) (7)(E) fence replacement in FY2016 would be used. Please let me know if you have any questions or would like to discuss further.

Thanks again,

(b) (6)

(b) (6)

Office of Congressional Affairs

U.S. Customs and Border Protection

(b) (6)

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**From:** (b) (6)

**Sent:** Thursday, December 1, 2016 10:08 AM

**To:** (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** APPROPS RFI re: DHS Contract Notification W9126G-17-D-0002

Good Morning (b) (6), (b) (7)(C)

Thanks again for your help on this one. Below is the note from staff asking what the remaining funds (out of the \$44.7 million) provided for the Naco fence replacement would be used for, as well as the contract notification and the response the Office of Acquisition provided regarding the cost per mile for the fence.

As I mentioned, in the briefing materials from the TI briefing in September (attached) it was also mentioned that the approximately (b) (5) would also be used for drainage features in Tucson which may not have been included in this contract.

Please let me know if you have any questions.

Thanks again,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Office of Congressional Affairs  
U.S. Customs and Border Protection

(b) (6)

---

**From:** (b) (6) (Appropriations) [mailto:(b) (6)@appro.senate.gov]

**Sent:** Monday, November 21, 2016 1:58 PM

**To:** (b) (6)

**Cc:** (b) (6) (Appropriations) (b) (6)@appro.senate.gov; (b) (6)

**Subject:** RE: DHS Contract Notification W9126G-17-D-0002

(b) (6)

We provided \$44.7M for Naco in 2016, based on the item below in the CJ, while the CN shows a much smaller total much closer to (b) (5). I recognize that the request may not have accounted for the reuse of bollards. How will the remaining funds be spent?

Thanks,

(b) (6)

Info from CJ:

CBP requests an increase of \$44.700 million in funds for BSFIT O&M in FY 2016 to complete the Naco Primary Fence Replacement Project. This project is high priority fence project for the USBP along the Southwest border and involves the removal and replacement of an estimated (b) (5) of existing primary pedestrian fence in (b) (5)

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**From:** (b) (6), (b) (7)(B) [mailto:(b) (6), (b) (7)(B)]

**Sent:** Thursday, November 17, 2016 6:12 PM  
**To:** (b) (6) (Appropriations)  
**Cc:** (b) (6) (Appropriations); (b) (6)  
**Subject:** RE: DHS Contract Notification W9126G-17-D-0002

Good Evening,

Below please find a response to your questions regarding contract number W9126G-17-D-0002.

**Question: What section of fencing is being replaced through this contract?**

RESPONSE: (b) (7)(E) of Primary Pedestrian Fence (b) (7)(E) and (b) (7)(E) of Primary Pedestrian (b) (7)(E) of fence replacement in total.

**Question: Is it safe to take the total contract amount [\$30,970,970.00] and divide it by the number of miles of fence below (b) (7)(E) of primary fence] to get an estimated cost of about (b) (5) per mile for this project?**

RESPONSE: No. The total contract amount includes construction/replacement of the fence and design costs. The challenge in using this project for estimation purposes is that of the (b) (7)(E) of fence replacement, we are providing approximately (b) (7)(E) of Government Furnished Equipment of bollards from the CBP storage yard at (b) (7)(E). So approximately 2/3 of the bollards required are provided by the Government (the Contractor still has to ship them). The bollards are the main component but (b) (7)(E) are also required. Additionally, this particular project is Design-Build, meaning some additional Design costs are included in the total contract price. Typically, we award the project as 100% Designed and the Construction Award is separate and contains only Construction Costs.

Please let us know if you have any additional questions.

Thank you,  
(b) (6)

(b) (6)  
Office of Congressional Affairs  
U.S. Customs and Border Protection  
(b) (6)

---

**From:** (b) (6) (Appropriations) [mailto:(b) (6) @appro.senate.gov]  
**Sent:** Sunday, November 13, 2016 4:44 PM  
**To:** (b) (6)  
**Cc:** (b) (6) (Appropriations)  
**Subject:** FW: DHS Contract Notification W9126G-17-D-0002

Good day,

I hope you're having a pleasant day. This isn't pressing, but what section of fencing is being

replaced via the contract noted below? Is it safe to take the total contract amount and divide it by the number of miles of fence below to get about (b) (5) per mile for this project? Please let me know.

Thanks,

(b) (6)

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**From:** (b) (6) [mailto:(b) (6)]  
**Sent:** Thursday, November 10, 2016 7:11 PM  
**Subject:** DHS Contract Notification W9126G-17-D-0002

Contract Notification from the Department of Homeland Security

Earliest Award (not before close of business): 11/16/2016

Component: **CBP**

Contract Type: Fixed Price

Contract Number: W9126G-17-D-0002

Task Order Number: 0001

Contractor Name: Granite Construction Company

City: Watsonville

State: **California**

Amount Obligated: **\$30,095,148.00**

Total Potential Value: \$30,970,970.00

Fiscal Year/Account: 2016

70 X 0530 - Operations and Support; Specific TAS for this project is 70 X 0533, which is not an option in the drop down. 70 X 0530 was the closest TAS available in the drop down.

Summary: The USACE is awarding this contract on behalf of CBP. Contractor is required to provide all materials, labor, and equipment necessary for design completion, removal and replacement of approximately (b) (7)(E) of primary fence, as well as roadway and drainage improvements, according to the criteria set forth in the contract's drawings and specifications.

Notes:

The information contained herein is restricted from further disclosure by 41 U.S.C. Chapter 21, Restrictions on Obtaining and Disclosing Certain Information. The information is considered source selection information or contractor bid and proposal information. Accordingly, the information is not to be divulged except as permitted by law or as authorized by the Contracting Officer for the procurement.

~#CN2016#~

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016  
**Date:** Friday, April 14, 2017 8:33:28 AM

---

Thank you (b) (6)

---

**From:** (b) (6)  
**Sent:** Friday, April 14, 2017 7:25:01 AM  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) –

With regard to (b) (7)(E) and (b) (7)(E) –

CBP received a reprogramming in Fiscal Year 2015 to complete the (b) (7)(E) and (b) (7)(E) Fence Replacement Projects. The total cost to complete construction of the (b) (7)(E) Fence Replacement Project is approximately (b) (5). The (b) (5) Replacement Project was completed at the cost of approximately \$7.7M. This funding, again, was in addition to the annual appropriation of \$49M/year for maintenance and repair.

Best,  
(b) (6)

---

**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 4:25 PM  
**To:** (b) (6) >  
**Cc:** BORKOWSKI, MARK S <(b) (6)>; (b) (6)  
(b) (6) CALVO, KARL H. <(b) (6)>; (b) (6)  
(b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Much appreciated.

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**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 4:05 PM  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S <(b) (6)>; (b) (6)  
(b) (6) CALVO, KARL H. <(b) (6)>; (b) (6)  
(b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) – Just getting back to email this afternoon. We did have separate reprogrammed funding that was used for (b) (7)(E) and (b) (7)(E). Stand by and I'll get you costs.

---

**From:** (b) (6)

**Sent:** Wednesday, April 12, 2017 1:20 PM

**To:** (b) (6) >

**Cc:** BORKOWSKI, MARK S (b) (6); (b) (6)  
(b) (6); CALVO, KARL H. (b) (6) >; (b) (6)  
(b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Thanks (b) (6)

My understanding is (b) (6) wanted actual spend for each year broken out, but given the time constraint I will send this to him and see if he wants us to provide more than the \$49m average. Also, can you confirm that in addition to (b) (7)(E) we also had the (b) (7)(E) and (b) (7)(E) replacement projects? In a September brief to SAC we told them those were (b) (5) and (b) (5) respectively. I don't want to omit that information in this response to avoid inconsistency – let me know if that information is still accurate and I will send this ASAP.

---

**From:** (b) (6)

**Sent:** Wednesday, April 12, 2017 12:40 PM

**To:** (b) (6) >

**Cc:** BORKOWSKI, MARK S (b) (6); (b) (6)  
(b) (6); CALVO, KARL H. (b) (6) >; (b) (6)  
(b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) – Our proposed response is below.

*On average, CBP spends approximately \$49M annually to maintain and repair its tactical infrastructure portfolio which includes M&R funds for fence and gates, roads and bridges, lighting and electrical components, drainage systems and gate structures and vegetation and debris removal. The current annual budget of approximately \$49M does not meet all of CBP's TI maintenance and repair needs.*

*The \$49M annual budget does not include stand alone projects like the (b) (7)(E) Fence Replacement Project. The cost to complete that project is approximately (b) (5) and funds were appropriated separately to address this need.*

**Caveats:**

- *In cases where CBP is not able to obligate all funding, carryover funding is obligated in the following fiscal years.*

- *The FY16 budget includes \$25M plus up, in addition to the approximately \$49M budget.*

---

**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 11:17 AM  
**To:** CALVO, KARL H. (b) (6)  
**Cc:** BORKOWSKI, MARK S (b) (6); (b) (6)  
(b) (6) >  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Good morning,

I just received a follow up from (b) (6) requesting an ETA. Please advise!

---

**From:** CALVO, KARL H.  
**Sent:** Tuesday, April 11, 2017 3:03 PM  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S (b) (6); (b) (6)  
(b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) We'll start working this.

*Karl H. Calvo, CFM, PMP*  
Assistant Commissioner, Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Washington, DC  
(b) (6) (Office)  
(b) (6) (cell)

---

**From:** BORKOWSKI, MARK S  
**Sent:** Tuesday, April 11, 2017 2:28 PM  
**To:** (b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Great--thanks. We're always happy to help, but OFAM should be the group that can answer quickest...

---

**From:** (b) (6)  
**Sent:** Tuesday, April 11, 2017 2:25:57 PM  
**To:** BORKOWSKI, MARK S  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

AC,

I believe staff thought this was in your lane, so I just wanted to advise that OCA will circle up with

OFAM to get an answer to (b) (6)

Thanks,

(b) (6)

---

**From:** (b) (6) (Appropriations) [mailto:(b) (6)@appro.senate.gov]

**Sent:** Tuesday, April 11, 2017 2:14 PM

**To:** BORKOWSKI, MARK S (b) (6) >; (b) (6)

**Cc:** (b) (6) (Appropriations) (b) (6)@appro.senate.gov>; (b) (6)

(Appropriations) (b) (6)@appro.senate.gov>

**Subject:** Fence and barrier fixes/repairs/finishing up 2010-2016

**Importance:** High

We need the amount of money appropriated and obligated for each of the past 5 years (or 2010-2016 if you can get it easily) for fixes, repairs, and finishing of/on/to the 654 miles of authorized and "completed" fencing/physical barriers.

This would include (b) (7)(E) fence replacement (and other projects like it), annual repairs to the fence due to cut throughs/torchings; monsoons/flooding; general wear and tear; as well as any other minor repairs. We are trying to get a sense of how much we spend annually on physical barrier-related activities since the bulk of the prior fencing was "completed".

Would like this tonight if at all possible, otherwise first thing in the morning. Thank you!

Please call with any questions – (b) (6)

(b) (6)



**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S.; CALVO, KARL H.; (b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016  
**Date:** Thursday, April 13, 2017 1:02:31 PM

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One more for the top of your inbox. Per your email this morning I believe this is the last from my team other than the strategy stuff we talked through at the Messaging IPT.

---

**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 4:05 PM  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S.; (b) (6); (b) (6);  
(b) (6); CALVO, KARL H. <(b) (6)>; (b) (6)  
(b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) – Just getting back to email this afternoon. We did have separate reprogrammed funding that was used for (b) (7)(E) and (b) (7)(E). Stand by and I'll get you costs.

---

**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 1:20 PM  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S.; (b) (6); (b) (6);  
(b) (6); CALVO, KARL H. <(b) (6)>; (b) (6)  
(b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Thanks (b) (6)

My understanding is (b) (6) wanted actual spend for each year broken out, but given the time constraint I will send this to him and see if he wants us to provide more than the \$49m average. Also, can you confirm that in addition to (b) (7)(E) we also had the (b) (7)(E) and (b) (7)(E) replacement projects? In a September brief to SAC we told them those were (b) (5) and (b) (5) respectively. I don't want to omit that information in this response to avoid inconsistency – let me know if that information is still accurate and I will send this ASAP.

---

**From:** (b) (6)  
**Sent:** Wednesday, April 12, 2017 12:40 PM  
**To:** (b) (6)  
**Cc:** BORKOWSKI, MARK S.; (b) (6); (b) (6);  
(b) (6); CALVO, KARL H. <(b) (6)>; (b) (6)  
(b) (6)  
**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) – Our proposed response is below.

*On average, CBP spends approximately \$49M annually to maintain and repair its tactical infrastructure portfolio which includes M&R funds for fence and gates, roads and bridges, lighting and electrical components, drainage systems and gate structures and vegetation and debris removal. The current annual budget of approximately \$49M does not meet all of CBP's TI maintenance and repair needs.*

*The \$49M annual budget does not include stand alone projects like the (b) (5) Fence Replacement Project. The cost to complete that project is approximately (b) (5) and funds were appropriated separately to address this need.*

**Caveats:**

- *In cases where CBP is not able to obligate all funding, carryover funding is obligated in the following fiscal years.*
- *The FY16 budget includes \$25M plus up, in addition to the approximately \$49M budget.*

---

**From:** (b) (6)

**Sent:** Wednesday, April 12, 2017 11:17 AM

**To:** CALVO, KARL H. (b) (6)

**Cc:** BORKOWSKI, MARK S <(b) (6)>; (b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Good morning,

I just received a follow up from (b) (6) requesting an ETA. Please advise!

---

**From:** CALVO, KARL H.

**Sent:** Tuesday, April 11, 2017 3:03 PM

**To:** (b) (6)

**Cc:** BORKOWSKI, MARK S (b) (6) (b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

(b) (6) We'll start working this.

*Karl H. Calvo, CFM, PMP*

Assistant Commissioner, Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Washington, DC

(b) (6) (Office)

(b) (6) (cell)

**From:** BORKOWSKI, MARK S

**Sent:** Tuesday, April 11, 2017 2:28 PM

**To:** (b) (6)

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

Great--thanks. We're always happy to help, but OFAM should be the group that can answer quickest...

---

**From:** (b) (6)

**Sent:** Tuesday, April 11, 2017 2:25:57 PM

**To:** BORKOWSKI, MARK S

**Subject:** RE: Fence and barrier fixes/repairs/finishing up 2010-2016

AC,

I believe staff thought this was in your lane, so I just wanted to advise that OCA will circle up with OFAM to get an answer to (b) (6)

Thanks,

(b) (6)

---

**From:** (b) (6) (Appropriations) [mailto:(b) (6)@appro.senate.gov]

**Sent:** Tuesday, April 11, 2017 2:14 PM

**To:** BORKOWSKI, MARK S (b) (6); (b) (6)

**Cc:** (b) (6) (Appropriations) (b) (6)@appro.senate.gov; (b) (6)

(Appropriations) (b) (6)@appro.senate.gov

**Subject:** Fence and barrier fixes/repairs/finishing up 2010-2016

**Importance:** High

We need the amount of money appropriated and obligated for each of the past 5 years (or 2010-2016 if you can get it easily) for fixes, repairs, and finishing of/on/to the 654 miles of authorized and "completed" fencing/physical barriers.

This would include (b) (7)(E) fence replacement (and other projects like it), annual repairs to the fence due to cut throughs/torchings; monsoons/flooding; general wear and tear; as well as any other minor repairs. We are trying to get a sense of how much we spend annually on physical barrier-related activities since the bulk of the prior fencing was "completed".

Would like this tonight if at all possible, otherwise first thing in the morning. Thank you!

Please call with any questions -- (b) (6) .

(b) (6)

(b) (5)

(b) (5)

(b) (5)

-----Original Message-----

From: KOLBE, KATHRYN

Sent: Tuesday, April 4, 2017 12:14 PM

To: CALVO, KARL H. (b) (6) (b) (6)

Subject: FW: HSGAC Minority Report

FYI/A -- calling shortly

-----Original Message-----

From: LOWRY, KIM M

Sent: Tuesday, April 4, 2017 10:42 AM

To: MCALEENAN, KEVIN K (b) (6); ALLES, RANDOLPH D

(b) (6)

Cc: FLANAGAN, PATRICK S (b) (6); (b) (6)

(b) (6); KOLBE, KATHRYN (b) (6); (b) (6)

(b) (6) FRIEL, MICHAEL J (b) (6)

(b) (6)

Subject: HSGAC Minority Report

C1/C2,

Attached is a draft copy of Ranking McCaskill's "wall report" which she intends to release today or tomorrow. Majority staff sent it to us close hold for review and feedback. We shared it with OLA as well as CBP OPA. When you review, you will see that there is inaccurate information throughout the document and the citations are not accurate as well. We went back to Chairman Johnson's staff with the below information for their use.

V/R

Kim

-----Original Message-----

From: LOWRY, KIM M

Sent: Tuesday, April 4, 2017 10:36 AM

To: (b) (6) (HSGAC)' (b) (6) >

Cc: (b) (6)

Subject: RE: Need Assistance

(b) (6)

Follow up on the (b) (7)(E). the reason why we chose to use the funds from (b) (7)(E) is b/c there were contract delays which allowed us to use this funding for the reprogramming. (b) (7)(E) is a priority for us, per the FY 17 budget amendment, it includes a funding request.

Thanks!

Kim

-----Original Message-----

From: LOWRY, KIM M

Sent: Tuesday, April 4, 2017 10:17 AM

To: (b) (6) (HSGAC)' (b) (6)

Cc: (b) (6)

Subject: RE: Need Assistance

(b) (6)

I don't know the specific reason why, however, we will confirm. Usually, when funds are reprogrammed from certain accounts, it is because we have funds in that particular account that can be obligated for other purposes b/c they won't be used in the near term for the original purpose. We have additional comments on the minority report for your background below. My appropriations team reviewed the report.

(b) (5)

(b) (5)

- As discussed, (b) (7)(E) is not a source of the reprogramming, and the reprogramming is not referenced in their cited source of the FY17 Budget Amendment Congressional Justification.

I am including (b) (6) from OLA as he is aware of the report and may be able to check on the fourth bullet.

Thank you for the opportunity to provide feedback on the report.  
Kim

-----Original Message-----

From: (b) (6) (HSGAC) [mailto:(b) (6)@hsgac.senate.gov]  
Sent: Monday, April 3, 2017 3:34 PM  
To: LOWRY, KIM M <KIM.M.LOWRY@cbp.dhs.gov>  
Cc: (b) (6)@hsgac.senate.gov>  
Subject: RE: Need Assistance

Thanks for you call! If you can, please briefly explain the circumstances behind the decision to reprogram from the (b) (7)(E).

Please note that the minority report is close-hold until its release.

(b) (6)

U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate Office Building Washington, DC 20510

(b) (6)



-----Original Message-----

From: (b) (6) (HSGAC)  
Sent: Monday, April 03, 2017 3:13 PM  
To: (b) (6)  
Cc: (b) (6) (HSGAC)  
Subject: RE: Need Assistance

Hi Kim,

As you know we are preparing for our forthcoming hearing on the border fencing. To do so, we are seeking clarification on the exact source of DHS's reprogramming? We understand that it is being reprogramming from the BSFIT account, but wonder which technology program. Was it the (b) (7)(E) or other technology program?

In addition, I am attaching a staff report from HSGAC minority. They plan to issue this report either tomorrow or later this week. Feel free to comment on this report and the information on (b) (7)(E).

Thank you in advance for your assistance.

Best,

(b) (6)

(b) (6)

U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate Office Building Washington, DC 20510

(b) (6)

-----Original Message-----

From: (b) (6) (HSGAC)  
Sent: Monday, April 03, 2017 3:02 PM  
To: (b) (6)  
Cc: (b) (6) (HSGAC)  
Subject: Need Assistance

Kim - we need some help with some things before the fence hearing. Looping in (b) (6) to explain!

Sent from my iPhone

**From:** (b) (6)  
**To:** (b) (6)  
**Subject:** FW: HSGAC Minority Report  
**Date:** Tuesday, April 04, 2017 12:47:29 PM  
**Attachments:** (b) (5)

---

Close hold, do not share.

-----Original Message-----

**From:** (b) (6)  
**Sent:** Tuesday, April 4, 2017 12:14 PM  
**To:** CALVO, KARL H. (b) (6)  
<(b) (6)>  
**Subject:** FW: HSGAC Minority Report

FYI/A -- calling shortly

-----Original Message-----

**From:** LOWRY, KIM M  
**Sent:** Tuesday, April 4, 2017 10:42 AM  
**To:** MCALEENAN, KEVIN K (b) (6) ALLES, RANDOLPH D  
(b) (6)  
**Cc:** FLANAGAN, PATRICK S (b) (6)  
(b) (6) FRIEL, MICHAEL J (b) (6)  
(b) (6)  
**Subject:** HSGAC Minority Report

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Attached is a draft copy of Ranking McCaskill's "wall report" which she intends to release today or tomorrow. Majority staff sent it to us close hold for review and feedback. We shared it with OLA as well as CBP OPA. When you review, you will see that there is inaccurate information throughout the document and the citations are not accurate as well. We went back to Chairman Johnson's staff with the below information for their use.

V/R

Kim

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**Sent:** Tuesday, April 4, 2017 10:36 AM  
**To:** (b) (6) (HSGAC)' (b) (6) @hsgac.senate.gov>  
**Cc:** (b) (6) @hsgac.senate.gov>; (b) (6)  
(b) (6)

**Subject:** RE: Need Assistance

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Follow up on the (b) (7)(E)....the reason why we chose to use the funds from (b) (7)(E) is b/c there were contract delays which allowed us to use this funding for the reprogramming (b) (7)(E) is a priority for us, per the FY 17 budget amendment, it includes a funding request.

Thanks!

Kim

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I am including (b) (6), (b) (7)(C) from OLA as he is aware of the report and may be able to check on the fourth bullet.

Thank you for the opportunity to provide feedback on the report.

Kim

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From: (b) (6) (HSGAC) [mailto:(b) (6) @hsgac.senate.gov]

Sent: Monday, April 3, 2017 3:34 PM

To: LOWRY, KIM M (b) (6)

Cc: (b) (6) @hsgac.senate.gov>

Subject: RE: Need Assistance

Thanks for you call! If you can, please briefly explain the circumstances behind the decision to reprogram from the (b) (7)(E)

Please note that the minority report is close-hold until its release.

(b) (6)  
U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate Office Building  
Washington, DC 20510  
(b) (6)

-----Original Message-----

From: (b) (6) (HSGAC)  
Sent: Monday, April 03, 2017 3:13 PM  
To: (b) (6)  
Cc: (b) (6) (HSGAC)  
Subject: RE: Need Assistance

Hi Kim,

As you know we are preparing for our forthcoming hearing on the border fencing. To do so, we are seeking clarification on the exact source of DHS's reprogramming? We understand that it is being reprogramming from the BSFIT account, but wonder which technology program. Was it the (b) (7)(E) or other technology program?

In addition, I am attaching a staff report from HSGAC minority. They plan to issue this report either tomorrow or later this week. Feel free to comment on this report and the information on (b) (7)(E)

Thank you in advance for your assistance.

Best,  
(b) (6)

(b) (6)  
U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate Office Building  
Washington, DC 20510  
(b) (6)

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From: (b) (6) (HSGAC)  
Sent: Monday, April 03, 2017 3:02 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6) (HSGAC)  
Subject: Need Assistance

Kim - we need some help with some things before the fence hearing. Looping in (b) (6) to explain!

Sent from my iPhone

FYI/A -- calling shortly

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Sent: Tuesday, April 4, 2017 10:42 AM

To: MCALEENAN, KEVIN K (b) (6), (b) (7)(C) ALLES, RANDOLPH D

(b) (6)

Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) KOLBE, KATHRYN (b) (6)

(b) (6) FRIEL, MICHAEL (b) (6)

(b) (6)

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Thank you for the opportunity to provide feedback on the report.

Kim

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Please note that the minority report is close-hold until its release.

(b) (6)

U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate Office Building Washington, DC 20510

(b) (6)

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Thank you in advance for your assistance.

Best,

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Office Building Washington, DC 20510

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To: (b) (6)

Cc: (b) (6) (HSGAC)

Subject: Need Assistance

Kim - we need some help with some things before the fence hearing. Looping in (b) (6) to explain!

Sent from my iPhone



Karl – do we need to discuss further with (b) (6) or did you want to get internal guidance first?

(b) (6)

DHS and CBP colleagues,

(b) (5)

(b) (5)

Let me know if you'd like to discuss further – I'm available for a call this afternoon after 4:30 or anytime tomorrow.

Thanks,

(b) (6)

(b) (6)

Office of Management and Budget

(b) (6)

**From:** (b) (6)  
**To:** (b) (6)  
**Cc:** (b) (6)  
**Subject:** FW: HSGAC Minority Report  
**Date:** Tuesday, April 04, 2017 9:26:02 PM

---

(b) (6) – Is this close hold to BPAM also (b) (6) etc.)? Not sure why it would be but I see your note below and don't want to share if I can't.

(b) (6)  
Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6)

(b) (5)

(b) (5)

(b) (5)

-----Original Message-----

From: KOLBE, KATHRYN

Sent: Tuesday, April 4, 2017 12:14 PM

To: CALVO, KARL (b) (6) (b) (6)

Subject: FW: HSGAC Minority Report

FYI/A -- calling shortly

-----Original Message-----

From: LOWRY, KIM M

Sent: Tuesday, April 4, 2017 10:42 AM

To: MCALEENAN, KEVIN K (b) (6); ALLES, RANDOLPH D  
(b) (6)

Cc: FLANAGAN, PATRICK S (b) (6) (b) (6)  
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(b) (6) FRIEL, MICHAEL J <(b) (6)>  
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To: LOWRY, KIM M <[KIM.M.LOWRY@cbp.dhs.gov](mailto:KIM.M.LOWRY@cbp.dhs.gov)>  
Cc: (b) (6) >  
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U.S. Senate Committee on Homeland Security and Governmental Affairs (Majority) Dirksen Senate  
Office Building Washington, DC 20510  
(b) (6)

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From: (b) (6) (HSGAC)  
Sent: Monday, April 03, 2017 3:13 PM  
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